

# Limestone Coast Landscape Board

Financial report  
for the year ended  
30 June 2021



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## To the Presiding Member Limestone Coast Landscape Board

### Opinion

I have audited the financial report of the Limestone Coast Landscape Board (the Board) for the financial year ended 30 June 2021.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Board as at 30 June 2021, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2021
- a Statement of Financial Position as at 30 June 2021
- a Statement of Changes in Equity for the year ended 30 June 2021
- a Statement of Cash Flows for the year ended 30 June 2021
- notes, comprising significant accounting policies and other explanatory information
- a Certificate from the Presiding Member and the General Manager.

### Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Board. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

## **Responsibilities of the General Manager and the Board for the financial report**

The General Manager is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the General Manager is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the assessment indicates that it is not appropriate.

The Board is responsible for overseeing the entity's financial reporting process.

## **Auditor's responsibilities for the audit of the financial report**

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 38 (2) of the *Landscape South Australia Act 2019*, I have audited the financial report of the Board for the financial year ended 30 June 2021.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

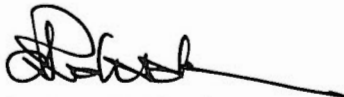
As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager

- conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Presiding Member and General Manager about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Andrew Richardson

**Auditor-General**

29 November 2021

# **Limestone Coast Landscape Board**

## **Financial Statements**

For the year ended 30 June 2021

**Limestone Coast Landscape Board**  
**Certification of Financial Statement**  
*for the year ended 30 June 2021*

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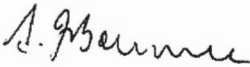
We certify that the:

- financial statements for the Limestone Coast Landscape Board:
  - are in accordance with the accounts and records of the Board;
  - comply with relevant Treasurer's Instructions;
  - comply with relevant accounting standards; and
  - present a true and fair view of the financial position of the Board at the end of the financial year and the result of its operation and cash flows for the financial year.
- internal controls employed by the Limestone Coast Landscape Board for the financial year over its financial reporting and its preparation of financial statements have been effective.



Penny Schulz  
**Presiding Member**

25 November 2021



Steve Bourne  
**General Manager**  
Limestone Coast Landscape Board

25 November 2021

**Limestone Coast Landscape Board**  
**Statement of Comprehensive Income**  
*for the year ended 30 June 2021*

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	Note	2021 \$'000
<b>Income</b>		
Landscape and water levies	2.1	8 651
Commonwealth-sourced grants and funding	2.2	2 188
Grant revenues	2.3	101
Interest revenues		1
Other income	2.4	426
<b>Total income</b>		<u>11 367</u>
<b>Expenses</b>		
Employee benefits expense	3.3	3 815
Supplies and services	4.1	6 435
Grants and subsidies	4.2	371
Depreciation	5.1	180
Borrowing Costs		8
Other expenses	4.3	51
<b>Total expenses</b>		<u>10 860</u>
<b>Net result</b>		<u>507</u>
<b>Total comprehensive result</b>		<u>507</u>

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

**Limestone Coast Landscape Board**  
**Statement of Financial Position**  
*as at 30 June 2021*

	Note	2021 \$'000
<b>Current assets</b>		
Cash and cash equivalents	6.1	5 749
Receivables	6.2	1 267
Inventories		59
<b>Total current assets</b>		<u>7 075</u>
<b>Non-current assets</b>		
Property plant and equipment	5.1	538
<b>Total non-current assets</b>		<u>538</u>
<b>Total assets</b>		<u>7 613</u>
<b>Current liabilities</b>		
Payables	7.1	588
Employee benefits liability	3.4	456
Financial liabilities	7.2	144
Provisions	7.3	7
Contract liabilities	2.3	638
<b>Total current liabilities</b>		<u>1 833</u>
<b>Non-current liabilities</b>		
Payables	7.1	73
Employee benefits liability	3.4	776
Financial liabilities	7.2	331
Provisions	7.3	16
<b>Total non-current liabilities</b>		<u>1 196</u>
<b>Total liabilities</b>		<u>3 029</u>
<b>Net assets</b>		<u>4 584</u>
<b>Equity</b>		
Retained earnings		4 584
<b>Total equity</b>		<u>4 584</u>

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.



**Limestone Coast Landscape Board**  
**Statement of Changes in Equity**  
*for the year ended 30 June 2021*

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		<b>Retained earnings \$'000</b>	<b>Total equity \$'000</b>
<b>Balance at 1 July 2020</b>		-	-
Net result for 2020-21		507	507
<b>Total comprehensive result for 2020-21</b>		<u>507</u>	<u>507</u>
Net assets received from an administrative restructure	1.3	4 077	4 077
<b>Balance at 30 June 2021</b>		<u><u>4 584</u></u>	<u><u>4 584</u></u>

The accompanying notes form part of these financial statements. All changes in equity are attributable to the SA Government as owner.

**Limestone Coast Landscape Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2021*

	Note	2021 \$'000
<b>Cash flows from operating activities</b>		
<i>Cash inflows</i>		
Landscape and water levies received		9 113
Commonwealth funding received		1 947
Grants		806
Interest received		1
Other receipts		376
<b>Cash generated from operating activities</b>		<u>12 243</u>
<i>Cash (outflows)</i>		
Employee benefits payments		(3 702)
Payments for supplies and services		(6 368)
Payments of grants and subsidies		(385)
Interest paid		(8)
Other payments		(37)
<b>Cash used in operations</b>		<u>(10 500)</u>
<b>Net cash provided by operating activities</b>		<u>1 743</u>
<b>Cash flows from investing activities</b>		
<i>Cash (outflows)</i>		
Purchase of property, plant and equipment		(61)
<b>Cash used in investing activities</b>		<u>(61)</u>
<b>Net cash used in investing activities</b>		<u>(61)</u>
<b>Cash flows from financing activities</b>		
<i>Cash inflows</i>		
Cash received from restructuring activities	1.3	4 228
<b>Cash generated from financing activities</b>		<u>4 228</u>
<i>Cash (outflows)</i>		
Repayment of leases		(161)
<b>Cash used in financing activities</b>		<u>(161)</u>
<b>Net cash provided by / (used in) financing activities</b>		<u>4 067</u>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<u>5 749</u>
Cash at the beginning of the period		-
<b>Cash at the end of the period</b>	6.1	<u>5 749</u>

The accompanying notes form part of these financial statements.

# **Limestone Coast Landscape Board**

## **Notes to and forming part of the financial statements**

### **for the year ended 30 June 2021**

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#### **1. About the Limestone Coast Landscape Board**

The Limestone Coast Landscape Board (the Board) is a body corporate of the State of South Australia, established 1 July 2020, pursuant to the *Landscape South Australia Act 2019* (the Landscape Act). The Board is a not-for-profit entity.

For the 2020-21 transitional period, the Board adopted the regional plan of the predecessor South East Natural Resources Management Board as its landscape plan to guide operations in 2020-21, whilst work commenced on the development of a new 5-year Landscape Plan.

The Board also adopted the former South East Natural Resources Management Business plan for the 2020-21 period, as their initial Business Plan to the extent it related to the Limestone Coast landscape management region, and adjusted to fulfill the requirements of the Board under the Landscape Act.

The Board entered into a Service Level Agreement with the Department for Environment and Water (DEW) during 2020-21 for the delivery of corporate support services to the Board to enable it to meet its governance and financial management statutory requirements in delivering its business.

The financial statements include all the controlled activities of the Board. As this is the first year of operations, there are no comparative figures provided.

#### **1.1. Basis of preparation**

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the *Public Finance and Audit Act 1987*;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards with reduced disclosure requirements.

For the purposes of preparing the financial statements, the Board is a not-for-profit entity. The financial statements are prepared based on a 12 month reporting period and presented in Australian currency. The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

The Board is not subject to income tax. It is liable for fringe benefits tax and payroll tax.

DEW prepares a Business Activity Statement on behalf of the Board under the grouping provisions of the Goods and Services Tax (GST) legislation. Under these provisions, DEW is liable for the payments and entitled to the receipts associated with GST. Therefore, the Board's net GST receivable/payable is recorded in DEW's Statement of Financial Position. GST cash flows applicable to the Board are recorded in DEW's Statement of Cash Flows.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**1.2. Objectives and programs**

**Board Objectives**

The functions of the Board under section 25(1) of the Landscape Act include to:

- a) Undertake and promote the management of natural resources within its region
- b) Prepare a regional landscape plan and water allocation plans, landscapes affecting activities control policies and water affecting activities control policies, and
- c) Promote public awareness and understanding of the importance of integrated and sustainable natural resources management within its region.

**Board Programs**

To achieve the objectives of the Landscape Act, the Board has committed to investment across five programs, which are:

***Maintain water quality and availability***

Enhancing capacity of landholders and industrial users in:

- Techniques for improving water use efficiency; understanding the rules for water taking and trading; processes for minimising pollutants into surface water; identifying and effectively carrying out water affecting activities.
- Sustainable limits defined within communities for water resources, and policies in place to bring use within these limits.
- Enhanced community understanding of the value of water resources, and techniques for improving water use efficiency.

***Minimise impacts of pest plants and animals***

Enhanced capacity of landholders and community in:

- Identification of declared species; techniques for control/eradication of pests; timely control of pests; population densities / distributions of existing and new incursions of targeted pest species are mapped and understood by staff and community.
- Populations of targeted pest species controlled.

***Maintain the health of soils and land***

Enhanced capacity of landholders, industries and community in:

- Valuing healthy soils; identification of soil pH, salinity and erosion issues; soil management techniques to improve soil biology and structure; distribution of soil issues are mapped and understood by staff and community.
- Enhanced capacity of agricultural industries to adapt to land management practices for climate change.

***Conserve native vegetation, wetlands and coastal habitats***

Enhanced capacity and involvement of landholders and community in:

- Valuing native vegetation, wetlands, biodiversity and threatened species; restoration and revegetation techniques; citizen science.
- Projects implemented to support native and threatened species recovery and to connect habitats, enhancing resilience to a changing climate.

***Grassroots Grants program***

The Landscape Act requires the Board to establish and maintain a Grassroots Grants program. Grants were awarded to individuals, groups, schools and local governments for projects that align with the Board's programs.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

**1.2. Objectives and programs (continued)**

The below schedules present expenses and income information attributable to each of the activities for the year ended 30 June 2021.

**Expenses and Income by program**

	Maintain water quality and availability	Minimise impacts of pest plants and animals	Maintain the health of soils and land	Conserve native vegetation, wetlands and coastal habitats	Grassroots Grants Program	Total
	2021 \$'000	2021 \$'000	2021 \$'000	2021 \$'000	2021 \$'000	2021 \$'000
<b>Income</b>						
Landscape and water levies	3 561	3 577	516	746	251	8 651
Commonwealth-sourced grants and funding	-	-	484	1 704	-	2 188
Grant revenues	-	24	77	-	-	101
Interest revenues	-	1	-	-	-	1
Other income	-	426	-	-	-	426
<b>Total income</b>	<b>3 561</b>	<b>4 028</b>	<b>1 077</b>	<b>2 450</b>	<b>251</b>	<b>11 367</b>
<b>Expenses</b>						
Employee benefits expense	563	2 148	405	699	-	3 815
Supplies and services	2 907	1 723	257	1 548	-	6 435
Grants and subsidies	-	-	95	25	251	371
Depreciation	24	107	19	30	-	180
Borrowing costs	3	3	1	1	-	8
Other expenses	7	29	6	9	-	51
<b>Total expenses</b>	<b>3 504</b>	<b>4 010</b>	<b>783</b>	<b>2 312</b>	<b>251</b>	<b>10 860</b>
<b>Net result</b>	<b>57</b>	<b>18</b>	<b>294</b>	<b>138</b>	<b>-</b>	<b>507</b>

The Board has determined that assets and liabilities cannot be reliably attributed to individual activities.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**1.3. Net assets received from an Administrative Restructure**

Under the *Public Sector (Reorganisation of Public Sector Operations – Department for Environment and Water) Notice 2020*:

- On 25 June 2020, by notice of the Premier in the SA Government Gazette, 46 (36.7 TE) employees transferred from DEW to the Board pursuant to section 9 (1) of the *Public Sector Act 2009* (the PS Act), to take effect from 1 July 2020.
- On 1 April 2021, by notice of the Premier in the SA Government Gazette, a further 7 (6.0 FTE) employees transferred from DEW to the Regional Landscape Boards pursuant to section 9 (1) of the PS Act, to take effect from 12 April 2021.

***Transferred in***

The following assets and liabilities were transferred to the Board as part of the staffing transfer:

	\$'000
<b>Assets</b>	
Cash and cash equivalents	1 156
Receivables	1
<b>Total assets</b>	<u>1 157</u>
<b>Liabilities</b>	
Payables	113
Employee benefits	1 043
Provisions	60
<b>Total liabilities</b>	<u>1 216</u>
<b>Total net assets/(liabilities) transferred</b>	<u><u>(59)</u></u>

Net liabilities transferred to the Board because of the administrative restructure are the carrying amount of those assets and liabilities in DEW's Statement of Financial Position immediately prior to the transfer. The net liabilities transferred were treated as a contribution by the government as owner.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**1.3. Net assets received from an Administrative Restructure (continued)**

Additionally, on 1 July 2020, the *Natural Resources Management Act 2004* (NRM Act) was repealed, and the South East Natural Resources Management Board was abolished. By notice in the Government Gazette on 25 June 2020 the property, assets, rights and liabilities of the South East Natural Resources Management Board, with effect from 1 July 2020, are vested or attached to the Limestone Coast Landscape Board.

***Transferred in***

The following assets and liabilities were transferred to the Board:

	<b>Total</b>
	<b>\$'000</b>
<b>Assets</b>	
Cash and cash equivalents	3 072
Receivables	1 494
Inventories	35
Property plant and equipment	261
<b>Total assets</b>	<b>4 862</b>
<b>Liabilities</b>	
Payables	488
Financial liabilities	238
<b>Total liabilities</b>	<b>726</b>
<b>Total net assets transferred</b>	<b>4 136</b>

Net assets assumed by the Board because of the administrative restructure are the carrying amount of those assets in the NRM Board's Statement of Financial Position immediately prior to the transfer. The net assets transferred were treated as a contribution by the government as owner.

**1.4. Impact of COVID-19 pandemic on the Board**

The COVID-19 pandemic impacted the Board operations during the financial year. A significant number of staff accessed working from home arrangements early in the financial year, and during significant COVID-19 outbreaks were directed by relevant authorities. The Board took precautions to maintain the safety of staff and public where sites remained open.

With precautions in place, the Board was able to complete projects without significant interruption, and there is no material financial impact to the Board as a result of COVID-19.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**2. Income**

**2.1. Landscape and water levies**

	2021
	\$'000
Landscape levy collected through councils	4 656
Water levies collected through DEW	3 995
<b>Total landscape and water levies</b>	<b>8 651</b>

The Board collects Landscape and water levies under Part 5 of the Landscape Act.

**Landscape levy collected through councils**

The Board declares contributions by councils under section 66 of the Landscape Act for the relevant financial year by notice in the Board Annual Business Plan. The landscape levy is then collected by constituent councils from ratepayers and is based on the value of rateable land. Revenue is recognised when the invoice is raised at the beginning of the levy period to which they relate. Councils may seek to recover costs in accordance with the Landscape Act, incurred in the collection of the levy.

**Water levies collected through DEW**

The Minister declares the water levy rates by notice of gazette under section 76 of the Landscape Act for water licence holders within a prescribed area. Invoices are raised at the start of each financial year with the levies collected by DEW and passed onto the Board. Revenue is recognised when the funds are received from DEW.

**2.2. Commonwealth-sourced grants and funding**

	2021
	\$'000
Regional Land Partnerships Program	2 188
<b>Total Commonwealth-sourced grants and funding</b>	<b>2 188</b>

The Board has determined that the Commonwealth funding included in the table above is accounted for under AASB 1058. Commonwealth funding is generally paid in arrears, subject to an approved declaration of claim by the Board. The Board has determined that it has an unconditional contractual right to receive a portion of the funding under AASB 9 when a claim is submitted, as it has satisfied the eligibility criteria and expects that the claim will be accepted. Accordingly, revenue and a receivable are recognised when the claim is submitted. When Commonwealth funding is paid in advance it is recognised on receipt.



**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**2.3. Grant revenues**

	2021
	\$'000
<b>Income recognised under AASB 1058</b>	
State Government Grants	77
Sundry Grants	<u>24</u>
<b>Total income recognised under AASB 1058</b>	<u><u>101</u></u>

**Grants recognised under AASB 1058**

The Board has determined that the grant income included in the table above under AASB 1058 has been earned under arrangements that are either not enforceable and/or not linked to sufficiently specific performance obligations.

Income from grants without any sufficiently specific performance obligations, or that are not enforceable, is recognised when the Board has an unconditional right to receive cash which usually coincides with receipt of cash.

**Grants recognised under AASB 15**

Income from grants that are enforceable and with sufficiently specific performance obligations are accounted for as revenue from contracts with customers under AASB 15. The existence of a sufficiently specific performance obligation, when it is satisfied and the amount of revenue to be allocated to each performance involves significant judgement. Revenue is recognised when the Board satisfies the performance obligation by providing the relevant services. The payments are normally received in advance or shortly after the relevant obligation is satisfied. Where payments are received in advance and performance obligations are still outstanding at 30 June 2021 a contract liability is recognised.

**Contract Balances**

	2021
	\$'000
Contract liabilities	<u>638</u>
<b>Total contract liabilities</b>	<u><u>638</u></u>

Contract liabilities relate to funding provided by Landscape Priorities Fund grants received in advance from the State Government, for which revenue will be recognised as performance obligations are satisfied.

**2.4. Other income**

	2021
	\$'000
Sale of goods	421
Other revenue	<u>5</u>
<b>Total other income</b>	<u><u>426</u></u>

Other income includes revenue generated through the contracting of animal and plant control services conducted on Crown or private land and the sale of goods such as fox baits, flora and fauna. All revenue from the sale of goods is revenue from contracts with customers. This revenue is recognised upon the delivery of the service to the customer, which is in arrears, therefore no contract liability is recognised.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**3. Board, committees and employees**

**3.1. Key management personnel**

Key management personnel of the Board comprise the Minister for Environment and Water, the Presiding Member, other members of the Board and the General Manager.

Total compensation of the Board's key management personnel was \$234 000 in 2020-21.

The compensation disclosed in this note excludes salaries and other benefit of the Minister receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 of the *Parliamentary Remuneration Act 1990*.

**Transactions with key management personnel and other related parties**

No material transactions with key management personnel or related parties have occurred during 2020-21.

**3.2. Board and committee members**

Members of the Limestone Coast Landscape Board during the financial year were:

P J Schulz (Presiding Member, appointed February 2021)  
K A Degaris (Presiding Member, retired February 2021)  
M R Bachmann  
R A Davis  
M W Hannemann (retired June 2021)  
B R Hood  
B Wood

Members of groups and committees during the 2020-21 financial year were:

**Governance, Finance and Audit Committee**

B Wood (Chair)  
P J Schulz  
K A Degaris (retired February 2021)  
R A Davis

**Box Flat Wild Dog Coordinating Committee**

H Miller (Chair)  
M W Hannemann (appointed July 2020)  
G Clothier  
D Hayward  
J Arthur  
R J Vickery  
B J Bateman  
N K Pfeiffer  
P Gillen\*

\* In accordance with the Premier and Cabinet Circular No. 016, government employees did not receive any remuneration for board/committee duties during the financial year.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**3.2. Board and committee members (continued)**

***Board and committee remuneration***

The number of members whose remuneration received or receivable falls within the following bands:

	2021 \$'000
\$0 - \$19 999	13
<b>Total number of members</b>	<b>13</b>

Remuneration of members reflects all costs of performing Board and Committee member duties including sitting fees, superannuation contributions, salary sacrifice benefits and fringe benefits, and any FBT paid or payable in respect of those benefits. The total remuneration received or receivable by members was \$63 000.

For the purposes of this table, travel allowances and other out-of-pocket expenses paid to members have not been included as remuneration as it is considered to be reimbursement of direct out-of-pocket expenses incurred by relevant members. These expenses, in addition to Payroll tax amount to \$29 000.

Unless otherwise disclosed, transactions between members are on conditions no more favourable than those that it is reasonable to expect the entity would have adopted if dealing with the related party at arm's length in the same circumstances.

**3.3. Employee benefits expense**

	2021 \$'000
Salaries and wages	2 917
Annual leave	291
Long service leave	55
Employment on-costs - superannuation	325
Employment on-costs - other	179
Skills and experience retention leave	16
Board and committee fees	61
Workers compensation	(33)
Other employee related expenses	4
<b>Total employee benefits expense</b>	<b>3 815</b>

***Employment on-costs - superannuation***

The superannuation employment on-cost charge represents the Boards' contributions to superannuation plans in respect of current services of current employees.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**3.4. Employee benefits liability**

	2021 \$'000
<b><u>Current</u></b>	
Accrued salaries and wages	126
Annual leave	277
Long service leave	33
Skills and experience retention leave	20
<b>Total current employee benefits</b>	<b>456</b>
<b><u>Non-current</u></b>	
Long service leave	776
<b>Total non-current employee benefits</b>	<b>776</b>
<b>Total employee benefits liability</b>	<b>1 232</b>

Employee benefits accrue as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

***Salaries and wages, annual leave, skills and experience retention leave (SERL) and sick leave***

The liability for salary and wages is measured as the amount unpaid at the reporting date at remuneration rates current at the reporting date.

The annual leave liability and the SERL liability in full is expected to be payable within 12 months and is measured at the undiscounted amount expected to be paid.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

***Long service leave***

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Details about the measurement of long service leave liability is provided as note 9.1.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**4. Expenses**

Employee benefits expenses are disclosed in note 3.3.

**4.1. Supplies and services**

	2021 \$'000
Fee for service - Water planning management	2 496
Fee for service	1 838
Fee for service - Corporate fee	726
Accommodation and property management	213
Fee for service - SSSA fee	185
Motor vehicles expense	112
Minor works, maintenance and equipment	110
Information technology and communication charges	108
Cost of goods sold	100
General administration	88
Fee for service - Board funded DEW salaries	179
Contracted staff training and development	52
Travel and accommodation	19
Other supplies and services	209
<b>Total supplies and services</b>	<b>6 435</b>

**4.2. Grants and subsidies**

	2021 \$'000
Recurrent grants	371
<b>Total grants and subsidies</b>	<b>371</b>

The Board provided financial assistance to local government, State Government agencies and private bodies during the year. Funds are paid by way of grants and all recipients are required to comply with conditions relevant to each grant.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**4.3. Other expenses**

	<b>2021</b>
	<b>\$'000</b>
Audit fees paid/payable to the Auditor-General's Department	<u>51</u>
<b>Total other expenses</b>	<b><u>51</u></b>

No other services were provided by the Auditor-General's Department.

**5. Non-financial assets**

Property, plant and equipment comprises tangible assets owned by the Board and right-of-use leased assets.

**5.1. Property, plant and equipment owned by the Board**

Property, plant and equipment owned by the Board with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Property, plant and equipment owned by the Board is recorded at fair value. Detail about the Board's approach to fair value is set out in note 9.2.

All non-current assets, having a limited useful life, are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

**Reconciliation 2020-21**

	<b>Plant and equipment \$'000</b>	<b>Buildings \$'000</b>	<b>Vehicles \$'000</b>	<b>ROU Buildings \$'000</b>	<b>ROU Vehicles \$'000</b>	<b>Total \$'000</b>
<b>Carrying amount at the beginning of the period</b>	-	-	-	-	-	-
Transfers due to restructure	3	25	-	233	-	261
Acquisitions	30	-	31	121	297	479
Depreciation	(5)	(4)	(6)	(56)	(109)	(180)
Write-offs	-	-	-	(19)	-	(19)
Disposals	-	-	-	-	(3)	(3)
<b>Carrying amount at the end of the period</b>	<b><u>28</u></b>	<b><u>21</u></b>	<b><u>25</u></b>	<b><u>279</u></b>	<b><u>185</u></b>	<b><u>538</u></b>
<b>Gross carrying amount</b>						
Gross carrying amount	278	87	502	356	290	1 513
Accumulated depreciation	(250)	(66)	(477)	(77)	(105)	(975)
<b>Carrying amount at the end of the period</b>	<b><u>28</u></b>	<b><u>21</u></b>	<b><u>25</u></b>	<b><u>279</u></b>	<b><u>185</u></b>	<b><u>538</u></b>

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**5.1. Property, plant and equipment owned by the Board (continued)**

**Review of accounting estimates**

Assets' residual values, useful lives and depreciation methods are reviewed and adjusted, if appropriate, on an annual basis. Changes in the expected life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

**Useful life**

Depreciation is calculated on a straight line basis over the estimated useful life of the following classes of assets as follows:

<b>Class of asset</b>	<b>Useful life (years)</b>
Plant and equipment	8-10
Buildings	20
Vehicles	4
Right-of-use buildings	2-7
Right-of-use vehicles	3-5

**Impairment**

There were no indications of impairment of property, plant and equipment as at 30 June 2021.

**5.2. Property, plant and equipment leased by the Board**

Right-of-use assets for property, plant and equipment leased by the Board as lessee are measured at cost. Additions to leased property during 2020-21 were \$0.418 million.

Short-term leases of 12 months or less and low value leases where the underlying asset value is less than \$15 000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and are disclosed in note 4.1.

The Board has 20 motor vehicle leases with the South Australian Government Financing Authority (SAFA). Motor vehicle leases are non-cancellable, with rental payments monthly in arrears. Motor vehicle lease terms can range from 3 years (60 000km) up to 5 years (100 000km). No contingent rental provisions exist within the lease agreements and no options exist to renew the leases at the end of their term.

The Board has three leases for depots utilised for storage of equipment, chemicals and baits with landlords external to the SA Government:

- The Grant District Council lease is for a period of one year commencing on 1 June 2021. The lease contains options for a one-year lease extension.
- The Tatiara District Council lease is for a period of twenty years commencing on 1 February 2007. There are no extension options for this lease in the current lease agreement.
- The Naracoorte lease is for a period of five years commencing on 12 April 2021. The lease contains options for a one-year lease extension.

Lease liabilities related to the right-of-use assets are disclosed in note 7.2. Expenses related to leases includes depreciation disclosed at note 5.1 and the borrowing costs on the Statement of Comprehensive Income. Cash outflows related to leases are disclosed in the Statement of Cash Flows.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**6. Financial assets**

**6.1. Cash and cash equivalents**

	2021
	\$'000
Deposits with the Treasurer	5 749
<b>Total cash and cash equivalents</b>	<b>5 749</b>

***Deposits with the Treasurer***

Special deposit accounts are established under section 8 of the *Public Finance and Audit Act 1987*. Special deposit accounts must be used in accordance with their approved purpose.

**6.2. Receivables**

	2021
	\$'000
<b><u>Current</u></b>	
Trade receivables	155
Less allowance for doubtful debts	(55)
<b>Total trade receivables</b>	<b>100</b>
Accrued revenue	1 157
Prepayments	10
<b>Total current receivables</b>	<b>1 267</b>
<b>Total receivables</b>	<b>1 267</b>

Trade receivables arise in the normal course of selling goods and services to other government agencies and to the public. Trade receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement.

Receivables, prepayments and accrued revenues are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

***Impairment of financial assets***

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss using the simplified approach in AASB 9. The Board uses an allowance matrix to measure the expected credit loss of receivables from non-government debtors which comprise a large number of small balances.



**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**7. Liabilities**

Employee benefits liabilities are disclosed in note 3.4

**7.1. Payables**

	<b>2021</b>
	<b>\$'000</b>
<b>Current</b>	
Creditors	412
Accrued expenses	78
Employment on-costs	98
<b>Total current payables</b>	<b>588</b>
<b>Non-current</b>	
Trade payables	-
Employment on-costs	73
<b>Total non-current payables</b>	<b>73</b>
<b>Total payables</b>	<b>661</b>

Payables and accruals are raised for all amounts owing but unpaid. Sundry payables are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

***Employment on-costs***

Employment on-costs include payroll tax, ReturnToWorkSA levies and superannuation contributions and are settled when the respective employee benefits that they relate to is discharged.

The Board contributes to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the South Australian Superannuation Board and externally managed superannuation schemes.

As a result of an actuarial assessment performed by the DTF, the proportion of long service leave taken as leave was 42%. The average factor for the calculation of employer superannuation cost on-costs was 10.1%. These rates are used in the employment on-cost calculation.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**7.2. Financial Liabilities**

	2021
	\$'000
<b>Current</b>	
Lease liabilities	144
<b>Total current financial liabilities</b>	<u>144</u>
<b>Non-current</b>	
Lease liabilities	331
<b>Total non-current financial liabilities</b>	<u>331</u>
<b>Total financial liabilities</b>	<u><u>475</u></u>

The Board measures financial liabilities at amortised cost.

**7.3. Provisions**

	2021
	\$'000
<b>Current</b>	
Provision for workers compensation	7
<b>Total current provisions</b>	<u>7</u>
<b>Non-current</b>	
Provision for workers compensation	16
<b>Total non-current provisions</b>	<u>16</u>
<b>Total provisions</b>	<u><u>23</u></u>
	2021
	\$'000
<b>Movement in provisions</b>	
Carrying amount at the beginning of the period	-
Additional provisions recognised as a result of restructure activities	60
Decrease in provisions recognised	(37)
<b>Carrying amount at the end of the period</b>	<u><u>23</u></u>

A provision has been reported to reflect unsettled workers compensation claims. The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2021 provided by a consulting actuary engaged through the Office of the Commissioner for the Public Sector Employment. The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

The Board is responsible for the payment of workers compensation claims.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**8. Outlook**

**8.1. Unrecognised contractual commitments**

Commitments include operating, capital and outsourcing arrangements arising from contractual sources and are disclosed at their nominal value.

**Expenditure commitments**

The Board's expenditure commitments contracted for at the reporting date but not recognised as liabilities are payable as follows:

	<b>2021</b>
	<b>\$'000</b>
No later than one year	85
Later than one year but no later than five years	794
Later than five years	<u>70</u>
<b>Total expenditure commitments</b>	<b><u>949</u></b>

The Board's commitments are non-cancellable contracts relating to grant payments or services.

**8.2. Contingent assets and liabilities**

Contingent assets and liabilities are not recognised in the Statement of Financial Position but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

The Board is not aware of any contingent assets or liabilities at this time.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**9. Measurement and risk**

**9.1. Long service leave liability – measurement**

AASB 119 *Employee Benefits* contains the calculation methodology for long service leave liability.

The actuarial assessment performed by the Department of Treasury and Finance has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities.

AASB 119 *Employee Benefits* requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long-term Commonwealth bonds was 1.25%.

The actuarial assessment performed by DTF applied a salary inflation rate of 2.5% for long service leave liability. The salary inflation rate for annual leave and skills, experience and retention leave liability was 2.0%.

The unconditional portion of the long service leave provision is classified as current as the Board does not have an unconditional right to defer settlement of the liability for at least 12 months after reporting date. The unconditional portion of long service leave relates to an unconditional legal entitlement to payment arising after 10 years of service.

**9.2. Fair value**

AASB 13 *Fair Value Measurement* defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

***Initial recognition***

Non-current tangible assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at their fair value in the Statement of Financial Position. However, if the assets are acquired at no or nominal value as part of a restructure of administrative arrangements, then the assets are recognised at book value (i.e. the amount recorded by the transferor public authority immediately prior to the restructure).

***Revaluation***

Property, plant and equipment are subsequently measured at fair value after allowing for accumulated depreciation.

Non-current tangible assets are valued at fair value and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

The Board does not hold any assets that meet this criteria.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

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**9.3. Financial instruments**

***Financial risk management***

Risk management is managed by the Board's Governance, Finance and Audit Committee. The Board's risk management policies are in accordance with the *SA Government Risk Management Guide* and the principles established in the *Australian Standard Risk Management Principles and Guidelines*.

The Board's exposure to financial risk (liquidity, credit and market) is low due to the nature of the financial instruments held.

***Impairment of financial assets***

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss using the simplified approach in AASB 9. The Board uses a uses an allowance matrix to measure the expected credit loss of receivables from non-government debtors which comprise a large number of small balances.

To measure the expected credit losses, receivables are grouped based on shared risks characteristics and the days past due. When estimating expected credit loss, the Board considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Board's historical experience and informed credit assessment, including forward-looking information.

The maximum period considered when estimating expected credit losses is the maximum contractual period over which the Board is exposed to credit risk.

The expected credit loss of government debtors is considered to be nil based on the external credit ratings and nature of the counterparties.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor.

Impairment losses are presented as net impairment losses within net result, subsequent recoveries of amounts previously written off are credited against the same line item.

Receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the failure of a debtor to enter into a payment plan with the Board and a failure to make contractual payments for a period of greater than 90 days past due.

**Limestone Coast Landscape Board**  
**Notes to and forming part of the financial statements**  
*for the year ended 30 June 2021*

**9.3. Financial instruments (continued)**

***Categorisation of financial instruments***

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in the respective financial asset / financial liability note.

***Classification of financial instruments***

Financial assets and financial liabilities are measured at amortised cost.

Category of financial asset and financial liability	Note	2021 Carrying amount \$'000	2021 Contractual Maturities		
			Within 1 year \$'000	1-5 years \$'000	More than 5 years \$'000
<b>Financial assets</b>					
<b>Cash and cash equivalents</b>					
Cash and cash equivalents	6.1	5 749	n/a	n/a	n/a
<b>Financial assets at amortised cost</b>					
Receivables	6.2	999	999	-	-
<b>Total financial assets</b>		<b>6 748</b>	<b>999</b>	<b>-</b>	<b>-</b>
<b>Financial liabilities</b>					
<b>Financial liabilities at amortised cost</b>					
Payables	7.1	439	439	-	-
Financial liabilities	7.2	475	144	292	39
<b>Total financial liabilities</b>		<b>914</b>	<b>583</b>	<b>292</b>	<b>39</b>

Amounts relating to statutory receivables and payables e.g. Commonwealth, State and Local Government taxes and equivalents, fees and charges; Auditor-General's Department audit fees, and prepayments are excluded as they are not financial assets or liabilities.